SECRETS TO
PROFITABILITY
ON VALENTINE'S
DAY

SAF WEBINAR – JANUARY 12, 2021



# THERE ARE NO SECRETS... SIMPLY SMART MANAGEMENT BACK TO THE BASICS

- Productivity
- Controlling Cost of Goods Sold
- Staffing

#### **PRODUCTIVITY**

#### **Definition:**

The effectiveness of productive effort as measured in terms of the rate of output per unit of input.

For a retail florist high productivity is:

- More dollars of design work per hour of design time
- More sales per hour and average price higher
- More deliveries per hour

### DESIGNER PRODUCTIVITY

- Start with fewer SKU's on your website
- Create your own shop specials at different price points
- Reduce all specials to recipes
- Produce multiple arrangements at the same time

## SALES PRODUCTIVITY

- Steer customers toward your special arrangements
- Try to avoid custom designing
- Suggest more expensive items first

#### DRIVER PRODUCTIVITY

- The only way to increase driver productivity is to group as many deliveries to as small a geographical area as possible
- Routing programs can do this quickly
- Plan on doing more deliveries due to Covid

## CONTROLLING COST OF GOODS SOLD

Definition:

Controlling the number of items – primarily flowers & greens – that go into an arrangement

For a retail florist that means:

- Counting every item that goes into each arrangement
- Recipes are a vital tool
- Make multiple copies at the same time

## STAFFING FOR PROFIT

- Expect everyone's productivity to go up
- Review the staffing for last year
- Can you be more productive this year?

#### VALENTINE'S PRICING

Three basic options (lowest price to highest):

- 1. Keep flower prices the same
- 2. Keep the margin per flower the same
- 3. Use your regular pricing formula

#### QUESTIONS



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Financial Strategies for Holiday Delivery

Tuesday, January 19 at 2pm eastern